## "A Harder Look at the Locavore's Dilemma"

Tim Woods Extension Agricultural Economist University of Kentucky How Can Agricultural Economists Contribute to Defining Local and Understanding the Changing Market Environment

> Tim Woods Extension Agricultural Economist University of Kentucky

### What are consumers thinking?



RESTAURANT

- **12** Authentic ethnic cuisine

- **16** Ethnic-inspired breakfast items





# What are buyers/consumers thinking?

Restaurant Customers - - -

Store offers locally grown produce and other local packaged foods

Local meats/seafood (1)
 Local produce (3)
 Hyper-local (4)
 Farm estate branded products (13)

Where's the "Local"?

"carries organic products" Very Important for 29.7%

Source: Nat'l Grocers Assoc, 2015

43.8

2013

■ Very Important

44.2

2014

43.4

2015

Source: Nat'l Rest Assoc, 2016

### The Locavore's Dilemma

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FEATURED ARTICLE | JANUARY 3, 2011 The Locavore's Dilemma: Why Pineapples Shouldn't Be Grown in North Dakota Jayson L. Lusk\*, F. Bailey Norwood\*

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O klahoma's government, like those of 45 other states, funds a farm-to-school program encouraging cafeterias to buy their food from local sources. U.S. Representative Chellie Pingree (D-Maine) wants to help; she recently introduced the *Eat Local Foods Act* (HR 5806) to assist schools in providing local foods in school lunches. From Michelle

"Local food is generally more expensive than non-local food of the same quality. If that were not so, there would be no need to exhort people to 'buy local."

 $\rightarrow$ 

Obama's White House garden to grants from the U.S. Department of Agriculture's "Know Your Farmer, Know Your Food" initiative, an agenda has emerged to give local foods more prominence on our dinner plates. Interestingly, no agricultural economist has informed the public that a key claim of local-food advocates—that local-food purchases enhance the local economy—violates the core economic principles taught in every introductory economics class. Until now.

A major flaw in the case for buying local is that it is at odds with the principle of comparative advantage. This principle, which economists have understood for almost 200 years, is one of the main reasons that the vast majority of economists believe in free trade. Free trade,

For more information, see Comparative Advantage and Free Trade in the Concise Encyclopedia of Economics.

whether across city, state, or national boundaries, causes people to produce the goods or services for which they have a comparative advantage and, thus, makes virtually everyone wealthier. Princeton University economist Paul Krugman, who won the Nobel Prize in economics for his contributions to the economics of international trade, called comparative advantage "Ricardo's Difficult Idea" because so many non-economists deny it and are unwilling to understand it. But if people understood comparative advantage, much of the impetus for buying local foods would disappear.

When the tomatoes are ripe and the price is right, we, the two

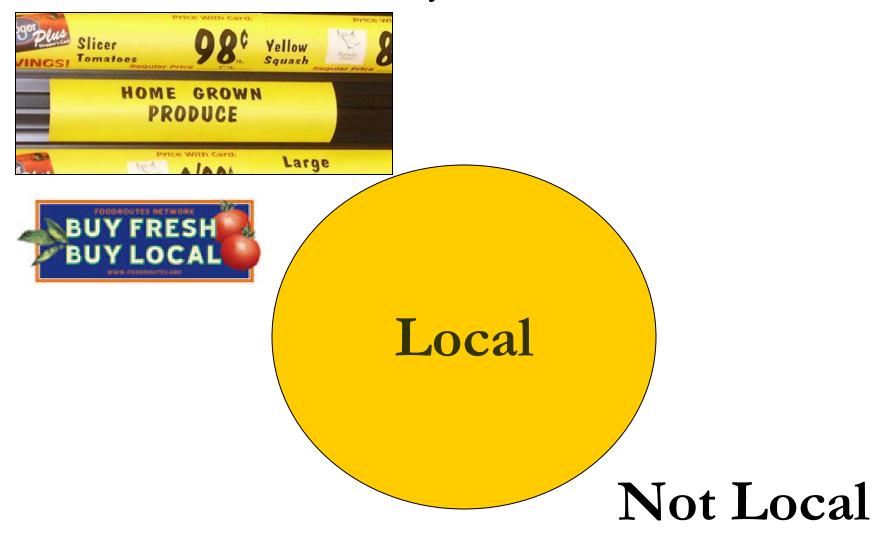
# The Locavore's Dilemma ....some economic realities

Gains to locational specialization Trading to comparative advantage creates mutual wealth Limits to policies encouraging "keeping dollars local" Food miles and the environment Does local necessarily mean better quality?



- What is local?
- Why local?
- Does it matter, then, how we go about developing local food systems?
- How might we measure a high performing local food system?







**Community, social capital, good neighbors as 'wealth'** The 'neigh' in neighbor suggests I pay closer attention to who is nearby – Wendall Berry



### Swiss free market economist in opposition to communism and naziism

Consumers should not shrink from the sacrifice of a few cents to carry out an economic policy of their own and support local artisans to the best of their ability and for the good of the community. – Wilhelm Ropke



...you buy local products at Ralph's Pretty Good Grocery in Lake Wobegon instead of at the mall in St. Cloud because Ralph is your neighbor. – Garrison Keillor

### How Local?

Consumers increasingly care about food origin Truth in advertising? Credibility for the 'local' brand

- Farmer only farm markets
- Production within so many miles
- Regional appalachians
- State boundaries
- Made in the USA?

Notes – credence and origin







## Credence attributes of food growing in importance

- Who produced it?
- How was it produced
- Where was it produced?



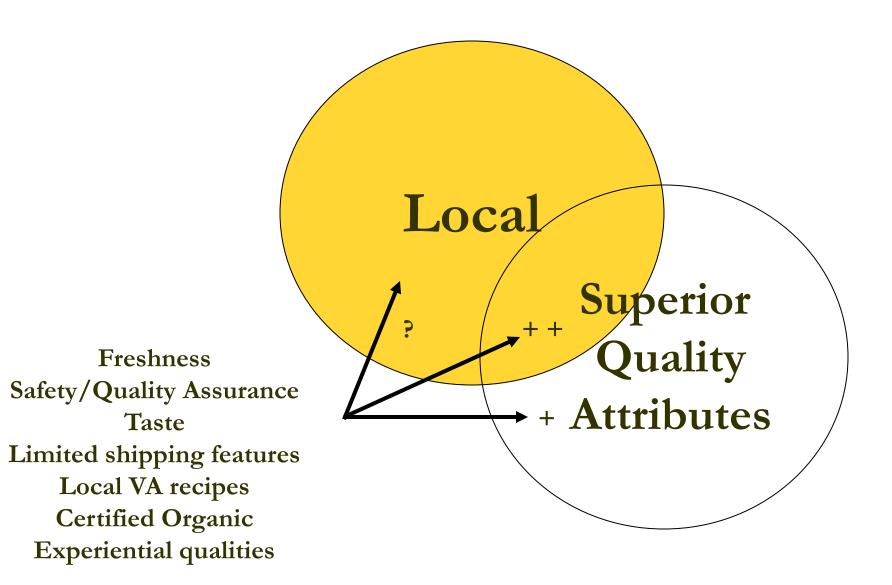
American

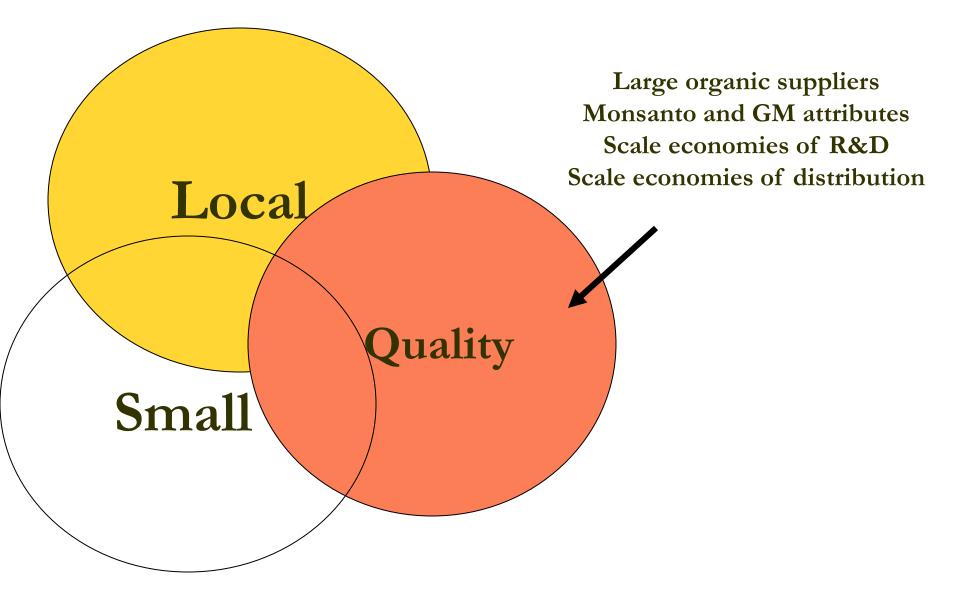
• All have implications for **local food systems** and merchandising programs

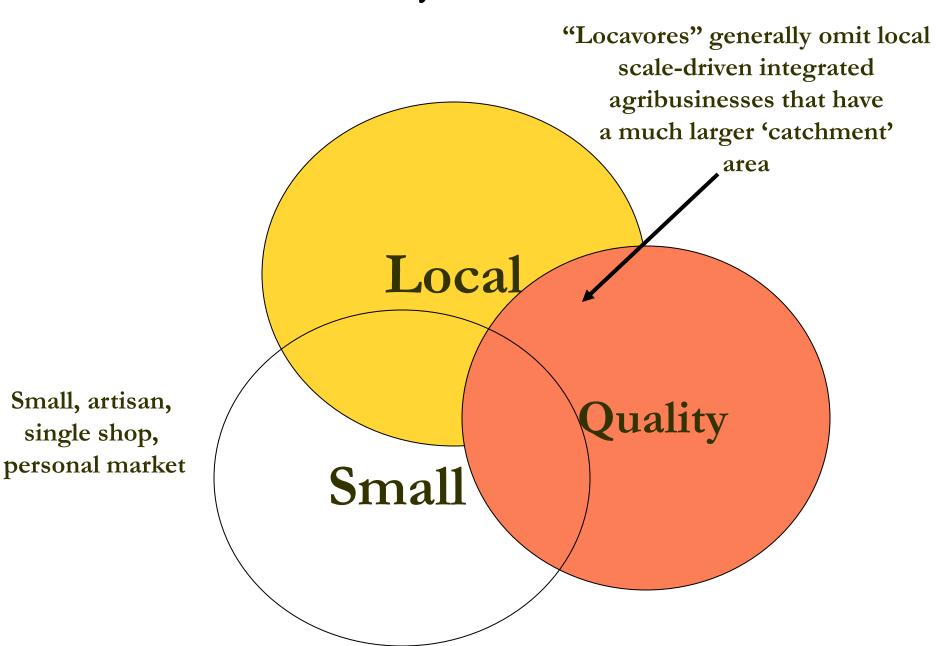
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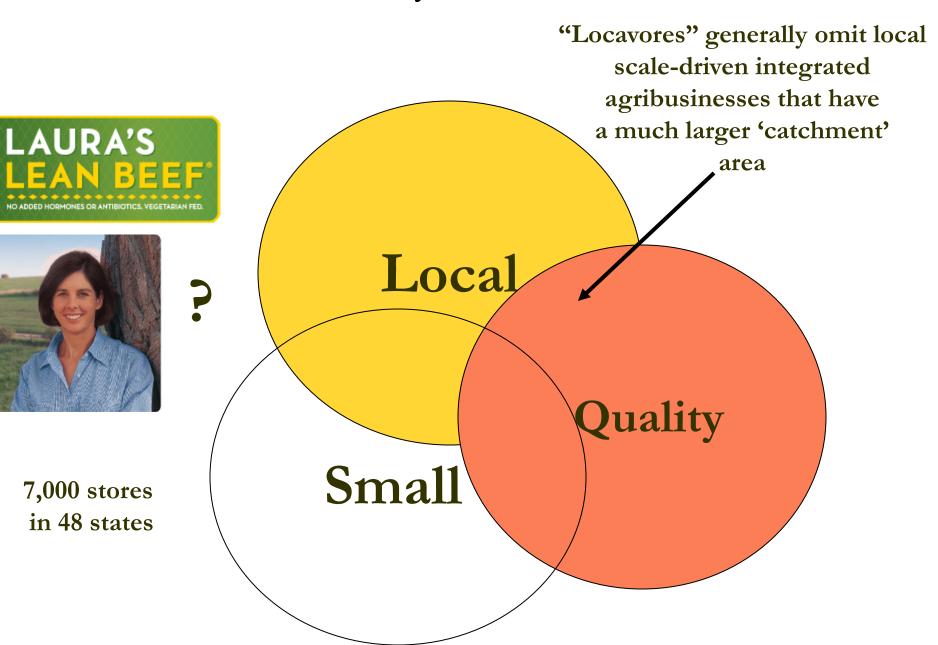












## **Doing local Big**

### Frito-Lay pitches its chips as locally made

### Campaign customized for each state cashes in on hot trend

#### By Bruce Horovitz USA TODAY

Here's proof-positive that more shoppers must seriously want to know where their food comes from: Frito-Lay, the world's biggest snack-food maker, is getting into the act.

Marketing Today, Frito-Lay will unveil an unlikely marketing strategy for its Lay's brand chips that focuses on the 80 "local" farmers from 27 states who grow the potatoes used to make its chips. In a new world of better-foryou food concerns, it's not about chips being fun to eat. It's about chips being local.

And trackable. A tech toy at Lays.com dubbed Chip Tracker will let folks see where any bag of chips was made. Type in the first three digits of the product code on the bag and your ZIP code and out pops the location of the plant.

"Knowing where food is made and grown is important to consumers," says Dave Skena, vice president of potato chip marketing at Frito-Lay. "Sharing with consumers how regional we are is relevant



Lay's Local: The brand's biggest campaign in 2009.

#### and compelling."

TV spots will be focused to make that point. Michigan farmer Brian Walther appears with his brother, Gary, in a spot to air in that state and tells viewers: "Next time you grab a bag of Lay's in Michigan, think of us."

"Lay's Local" will be the brand's biggest 2009

campaign, Skena says. It also features 40,000 instore displays customized for each state. Ads and regional store displays use such phrases as, "locally made in Texas."

With good reason. A national survey of restaurant chefs by the National Restaurant Association found "locally grown" food to be the hottest industry trend for 2009. Frito-Lay does not claim its products are "locally grown," a popular and hotly debated industry term without a clear definition.

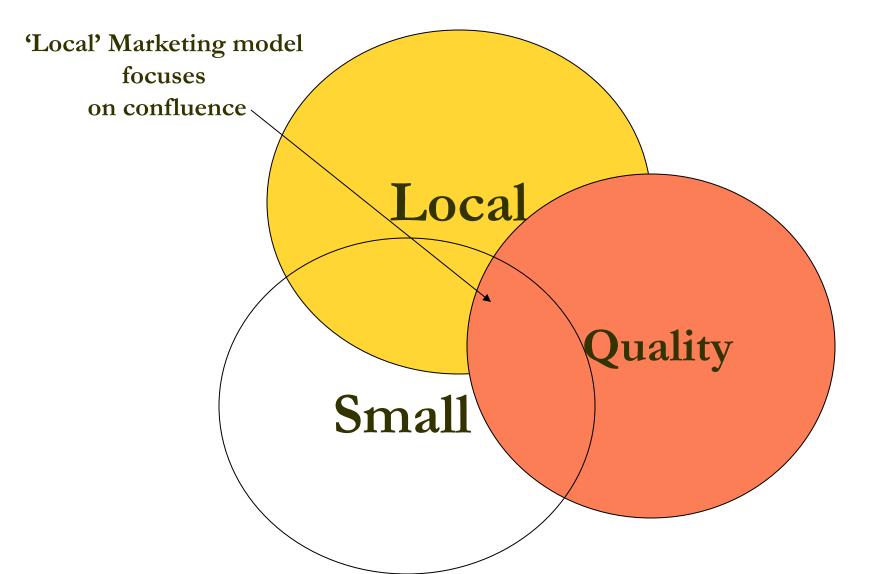
Some say Frito-Lay is trying to fool folks. "They're trying to confuse consumers with something consumers already are confused about," says Dawn Brighid, marketing manager at Sustainable Table, a group in support of "green" eating. "Most of their products are obviously grown on industrial farms."

Frito-Lay's new positioning for Lay's is not authentic, says Kate Newlin, consultant and author of *Passion Brands.* "They're trying to take a big, huge brand and make it look tiny. It's a shell game."

But, to Frito-Lay's credit, says ad consultant Allison Cohen at PeopleTalk, the campaign reminds folks that Frito-Lay is an American brand that supports American farmers in tough times.

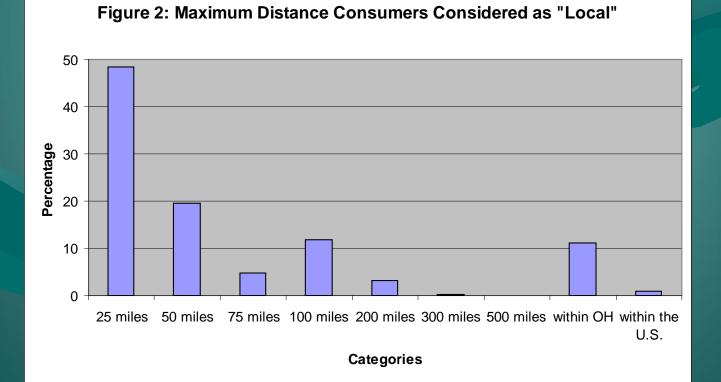
Says Skena, "Our intention is solely on celebrating the contributions people and communities across the country have made to the Lay's brand."

### The Local Food Systems Model – In the minds of many, anyway

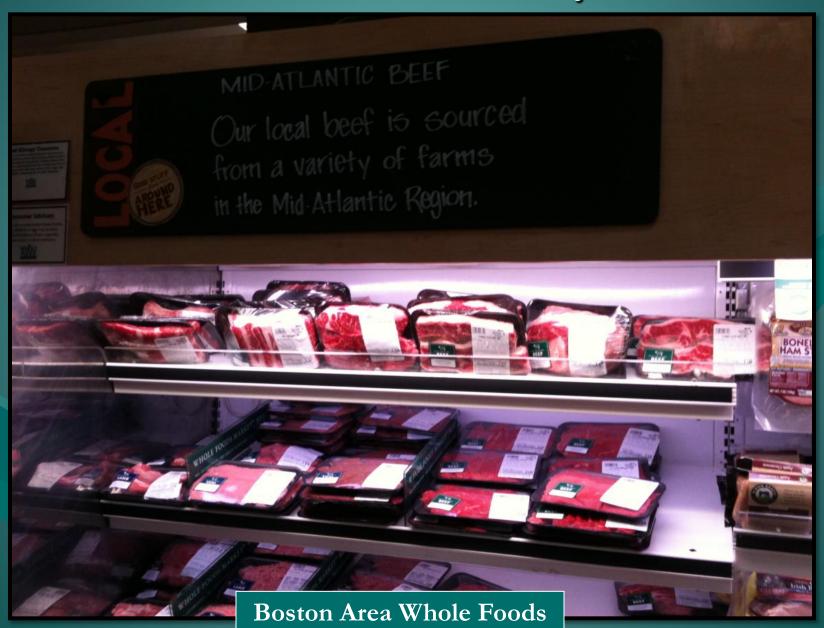


# Still a lot to learn about local definitions and bounds

- Defining and Marketing 'Local' Foods: Geographic Indications for U.S. Products Giovannucci et al
- Batte, Hu, Woods, and Ernst



### Wider Definitions of Local by Retailers







"Regional" Produce



"Super local farm estate branded" Produce

### Why Consumers Value "Local"

- Minimizing food miles/energy dependency
- Land and environment
- Perceived Safety and Quality
- Support local ag and economy

- Heritage
- Quality/Health benefits
- Environment and Economy
- Citizenship and community

– Woods & Williamson (2013)

Thilmany, Bond, Bond
 (2008)



# What are buyers/consumers thinking?

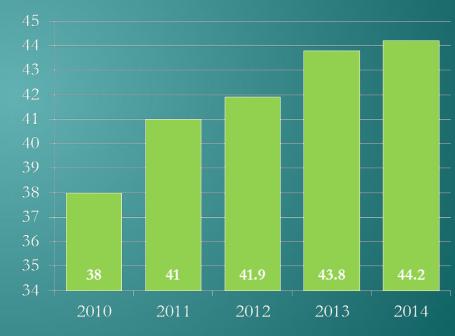
percent

#### Restaurant Customers - - -

Store offers locally grown produce and other local packaged foods

Where's the "Local"?

- 1. Local meats/seafood (1)
- 2. Local produce (2)
- 3. Hyper-local (6)
- 4. Farm estate branded products (10)



■ Very Important

#### Source: Nat'l Rest Assoc, 2014

#### Source: Nat'l Grocers Assoc, 2015

## Percentage change for local product sales on consumer food co-ops over the last 2 years

Local Products	Declined substantially	Declined Somewhat	Stayed about the same	Increased somewhat	Increased substantially
Meats	3.3%	0.0%	16.7%	33.3%	36.7%
Fresh Produce	1.6%	1.6%	18.0%	44.3%	34.4%
Dairy Products	0.0%	1.9%	25.9%	48.1%	35.2%
Packaged Goods	0.0%	3.3%	38.3%	51.7%	6.7%
Health/Nutr/Cosm	1.7%	3.3%	35.0%	58.3%	0.0%









Source: Woods and Katchova, 2011 (62 stores nationally)

### Local demand spreads across market channels

- Community farm markets
- On-farm retail
- Community Supported Ag (subscription)

GreenBEAN

amazonfre

- Home delivery
- Restaurants
- Grocery
- Farm to school
- Farm to college





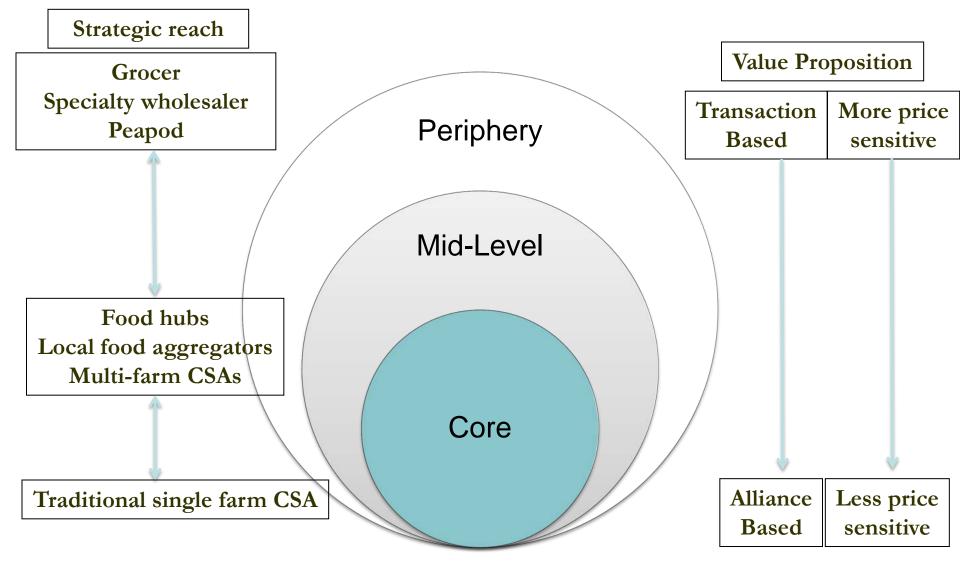
Azur

restaurant & patio

Transaction based	Alliance based
Short-term relationships	Long-term relationships
Multiple suppliers	Fewer suppliers
Adversarial relationships	Cooperative partnerships
Price dominates	Value-added services dominate
Minimal investment from suppliers	High investment for both buyer and supplier
Minimal information sharing	Extensive product, marketing, and logistics information sharing
Firms are independent	Firms are interdependent with joint decision making
Minimal interaction between	
respective functional areas	Extensive interaction between buyer and supplier functional areas

D. Ross, Competing Through Supply Chain Management

### Local Food and CSA Shareholders



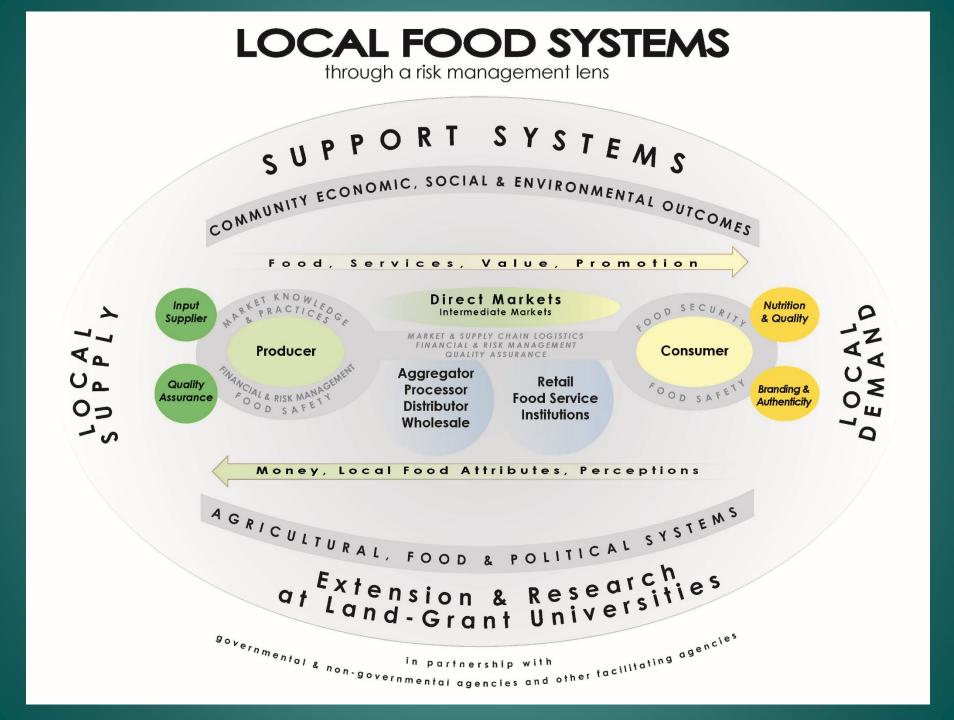
## A few favorite local food development projects on the plate

#### **Recent projects**

- Farm market sampling economic impacts and best practices
- Changing CSA business model - and a CSA health and wellness voucher feasibility study
- Local wine marketing strategies
- MarketReady/FSIC

#### Looming in the hopefully near future

- Food bank tax credits for farmers
- More CSA wellness
- Economic impact of Restaurant Rewards
- Local food system vitality index measures
- Local food system structure and performance in the EU (sabbatical)



### Top 10 Local Food System Development Themes for LGU Priority Focus

- 1. Market & Supply Chain Logistics \*
- 2. Financial and Risk Management for the System
- 3. Identifying and Measuring Economic, Social, and Environmental Outcomes \*
- 4. Consumer Demand -\*
- 5. Food Safety -\*
- 6. Financial and Risk Management Tools for Individual Enterprises -\*
- 7. Food Security and Food Access
- 8. Food System Policy
- 9. Knowledge Transfer Between Buyers and Sellers
- 10. Youth, Family, and Community Engagement

\* - Choices article complete Expended SRMEC monograph in revision



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4th Quarter 2013

#### Theme Overview: Developing Local Food Systems in the South

H.L. Goodwin Jr. JEL Classification: Q10, Q13, Q18, Q19 Keywords: Consumer Demand, Local Foods, Market Supply Chain, Risk Management

Local foods and local food systems (LFS) have garnered much attention in the recent past, including in a previous issue of *Choices* with a theme entitled "Local Food—Perceptions, Prospects, and Policies."

Acknowledging that local food

systems have developed at varying rates dependent upon regional differences across the United States, the Southern Experiment station directors and Extension directors commissioned a concerted effort to develop meaningful collaborations among Southern land grant faculty. The South has the largest numbers of historically underserved producers and small farmers in the United States. Given the South's traditionally rural character and generally lower incomes than other regions of the United States, a number of challenges must be addressed.

The Southern Risk Management Education Center (SRMEC) identified the top 10 LFS opportunities, as identified by state workshop representatives sent by 1862 and 1890 LGUs. These research and extension priorities will guide future program needs and collaborative

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Articles in this theme:

- <u>Theme Overview: Developing Local Food</u> <u>Systems in the South</u> H.L. Goodwin Jr.
- <u>Risk Management Issues for Small Farms</u> within Local Food Systems

Kenesha Reynolds-Allie, Deacue Fields, and Ron Rainey

 Response of Land Grant Universities to the Increase in Consumer Demand for Local Foods in the South

Marco A. Palma, Kim Morgan, Tim Woods, and Sean McCoy

 Local Food Systems Markets and Supply Chains

Timothy Woods, Margarita Velandia, Rodney Holcomb, Rebecca Dunning and Eric Bendfeldt

 Food Safety Policies and Implications for Local Food Systems Rodney B. Holcomb, Marco A. Palma, and

Margarita M. Velandia

 Local Food Systems in the South: A Call for a <u>Collaborative Approach to Assessment</u> R. David Lamie, Rebecca Dunning, Eric Bendfeldt,

Joanna Massey Lelekacs, Margarita Velandia and

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